Reason for Submission    A service   A semploy of Cheb Location   S. Dufy Station   G. Order discassinal   Product of Cheb Cheb Cheb Cheb Cheb Cheb Cheb Cheb
Reestablishment   Other   Present   Other   Present   Other   Present   Other   Present   Pres
SES (Gen.) SES (CR) Neither 21- Neither 22- Neoritical 4- Special Sensitive Sensits Sensitive Sensitive Sensitive Sensitive Sensitive Sensitive Se
15. Classified/Graded by Official Title of Position Pay Plan Occupational Code Grade Initials Da  a. U.S. Office of Personnel Management  b. Department, Agency or Establishment  c. Second Level Review IT SPECIALIST (SYSANALYSIS)  GS 2210 13  6. Recommended by Supervisor or Initializing Office  16. Organizational Title of Position (if different from official side)  17. Name of Employee (if vacant, spearly)  18. Department, Agency, or Establishment  Department of the Army (DA)  a. First Subdivision  Chief of Staff (CS)  d. Fourth Subdivision  Information Systems Division (CSI)  b. Second Subdivision  Simulation, Training & Instrumentation Command (STRICOM)  19. Employee review - This is an accurate description of the major duties and responsibilities of my position.  20. Supervisory Certification. I certify that this is an accurate statement of the major duties and responsibilities of my position.  21. Classification/spot Grading Certification. I certify that this is an accurate description of the major duties and responsibilities of my position.  21. Classification/spot Grading Certification. I certify that this is made with the a. Typed Name and Title of Higher-Lavel Supervisor or Manager (optional)  Date  Date
sonnel Management  b. Department, Agency or Establishment  c. Second Level Review  IT SPECIALIST (SYSANALYSIS)  GS 2210 13  a. Recommended by Supervisor or Supervisor or Stabilishment  Department of the Army (DA)  a. First Subdivision  Chief of Staff (CS)  d. Fourth Subdivision  Simulation, Training & Instrumentation Command (STRICOM)  Second Subdivision  Simulation, Training & Instrumentation Command (STRICOM)  Supervisory Certification. I certify that this is an accurate statement of the major duties and responsibilities of this position and its organizational relationships, and that the position is necessary to carry out Government functions for which I am responsible. This certification is made with the a. Typed Name and Title of Immediate Supervisor  Date  Date  Date  Date  Date  Date  Date  Double Signature  Date  Double Signature  Double Signature  Double Signature  Double Signature  Double Of M Job Family PCS for Administrative Work in the Information than the Information of Scandards Used in Classifying/Grading Position the U.S. Office of Personnel Management of it not published by the With the most applicable by the With the most applicable by the Scandards as required by Tilly S. U.S. Code, in conformance with standards spoly directly, consistently that the supplicable published by the With the most applicable disposited standards as poly directly, consistently management of Technology Group, GS-2200, May 01. Series covered by this with the most applicable published by the With the most applicable disposition and Technology Group, GS-2200, May 01. Series covered by this with the most applicable published by the Management of Technology Group, GS-2200, May 01. Series covered by this with the most applicable published by the Management of Scandards and the Command of Technology Group, GS-2200, May 01. Series covered by this with the most applicable published by the Managem
or Establishment  c. Second Level Review  IT SPECIALIST (SYSANALYSIS)  GS 2210 13  e. Recommended by Supervisor or Intelliging Office  16. Organizational Title of Position (It different from official title)  17. Name of Employee (If vacant, specify)  18. Department of the Army (DA)  a. First Subdivision  Chief of Staff (CS)  d. Fourth Subdivision  Chief of Staff (CS)  d. Fourth Subdivision  Information Systems Division (CSI)  b. Second Subdivision  Simulation, Training & Instrumentation Command (STRICOM)  19. Employee review - This is an accurate description of the major duties and responsibilities of this position and its organizational relationships, and that the position is necessary to carry out Government functions for which I am responsible. This certification is made with the  a. Typed Name and Title of Immediate Supervisor  21. Classification/Job Grading Certification. I centry that this position has been classification Standards Used in Classifying/Grading Position  22. Position Classification Standards Used in Classifying/Grading Position  Date  Date  Date  Date  Department of the figher-Level Supervisor or Manager (optional)  Typed Name and Title of Higher-Level Supervisor or Manager (optional)  Technology Group, GS-2200, May 01. Series covered by this with the most application Standards apply Group, GS-2200, May 01. Series covered by this with the most application Standards apply Group, GS-2200, May 01. Series covered by this with the most application Standards apply Group, GS-2200, May 01. Series covered by this with the most application Standards apply Group, GS-2200, May 01. Series covered by this with the most application Standards apply Group, GS-2200, May 01. Series covered by this with the most application Standards apply Group, GS-2200, May 01. Series covered by this with the most application Standards apply Group, GS-2200, May 01. Series covered by this with the most application Standards apply Group, GS-2200, May 01. Series covered by this with the most application Standards apply Group, G
8. Recommended by Supervisor or Institute of Position (It different from official title)  18. Department of the Army (DA)  18. Department of the Army (DA)  19. Employee review - This is an accurate description of the major duties and responsibilities of my position.  19. Employee review - This is an accurate description of the major duties and responsibilities of my position.  20. Supervisory Certification. I certify that this is an accurate statement of the major duties and responsibilities of this position and its organizational relationships, and that the position is necessary to carry out Government functions for which I am responsible. This certification is made with the  19. Typed Name and Title of Immediate Supervisor  20. Supervisory Certification. I certify that this is an accurate statement of the major duties and responsible in secssary to carry out Government functions for which I am responsible. This certification is made with the  21. Classification/Job Grading Certification. I certify that this position has been classifiedly add as required by Title's, U.S. Code, in conformance with standards published by displaying Grading Position classifiedly add as required by Title's, U.S. Code, in conformance with standards published by displaying Grading Position and the standards published by Grading Grading Grading Position and the standards published by displaying Grading Position and the standards published by Grading Grading Position
e. Recommended by Supervisor or Supervisor of Information (Iditherent from official title)  16. Organizational Title of Position (Iditherent from official title)  17. Name of Employee (Idvacant, specify)  18. Department of the Army (DA)  18. Department of the Army (DA)  19. Second Subdivision  19. Employee review - This is an accurate description of the major duties and responsibilities of my position.  20. Supervisory Certification. I certify that this is an accurate statement of the major duties and responsibilities of this position and its organizational relationships, and that the position is necessary to carry our Government functions for which I am responsible. This certification is made with the a. Typed Name and Title of Immediate Supervisor  21. Classification/Job Grading Certification. I certify that this position has been classifiedly added as required by Tally \$0. U.S. Code, in conformance with standards published by the U.S. Office of Personnel Management or, it no published standards supply directly, consistently Technology Group, GS-2200, May 01. Series covered by this with the most applicable published standards. Series covered by this standards. Series covered by this Standard Information and CS 2210.
Supervisor or Initiating Office  16. Organizational Title of Position (if different from official title)  17. Name of Employee (if vacant, specify)  18. Department of the Army (DA)  18. Department of the Army (DA)  19. Second Subdivision  Army Materiel Command (AMC)  19. Second Subdivision  Simulation, Training & Instrumentation Command (STRICOM)  19. Employee review - This is an accurate description of the major duties and responsibilities of my position.  20. Supervisory Certification. I certify that this is an accurate statement of the major duties and responsibilities of my position and its organizational relationships, and that the position is necessary to carry out Government functions for which I am responsible. This certification is made with the  19. Typed Name and Title of Immediate Supervisor  19. Typed Name and Title of Higher-Level Supervisor or Manager (optional)  20. Typed Name and Title of Higher-Level Supervisor or Manager (optional)  21. Classification/Job Grading Certification. I certify that this position has been classifiedly added as required by Title's 5, U.S. Code, in conformance with standards published by the U.S. Office of Personnel Management or, if no published standards apply directly, consistently with the most applicable by to the published standards.  21. Classification/Job Grading Certification. I certify that this position has been classifiedly added as required by Title's 5, U.S. Code, in conformance with standards published by the U.S. Office of Personnel Management or, if no published standards apply directly, consistently with the most applicable by the Supervisor of the Information Standards.  22. Position Classification Standards Used in Classifying Grading Position  23. Position Classification Standards Used in Classifying Grading Position  24. Classification Management of the most applicable by the Supervisor of the Information Standards.  25. Typed Name and Title of Higher-Level Supervisor or Manager (optional)  26. Typed Name and Title of Higher-Level Supervisor or M
16. Organizational Title of Position (if different from official title)  17. Name of Employee (if vacant, specify)  18. Department of the Army (DA)  18. Department of the Army (DA)  19. Second Subdivision  Simulation, Training & Instrumentation Command (STRICOM)  19. Employee review - This is an accurate description of the major duties and responsibilities of my position.  20. Supervisory Certification. I certify that this is an accurate statement of the major duties and responsibilities of my position is necessary to carry out Government functions for which I am responsible. This certification is made with the  18. Typed Name and Title of Immediate Supervisor  21. Classification/Job Grading Certification. I certify that this position and its organizational relationships, and that the position is necessary to carry out Government functions for which I am responsible. This certification is made with the  19. Typed Name and Title of Immediate Supervisor or Manager (optional)  21. Classification/Job Grading Certification. I certify that this position has been classified/graded as required by Title 5, U.S. Code, in conformance with standards published by the U.S. Office of Presonnel Management or, if no published standards apply directly, consistently with the most applicable by to the proposition of the major duties and responsible of the position of the major duties and responsible in the position of the major duties and responsible to the position is necessary to carry out Government and payment of public funds, and that false or misleading standards published that the position of the major duties and responsible to the used for statutory purposes reappointment and payment of public funds, and that false or misleading standards and payment of public funds, and that false or misleading standards and payment of public funds, and that false or misleading standards and payment of public funds, and that false or misleading standards and payment of public funds, and that false or misleading standards and payment of pu
Department of the Army (DA)  a. First Subdivision Army Materiel Command (AMC)  b. Second Subdivision Simulation, Training & Instrumentation Command (STRICOM)  19. Employee review - This is an accurate description of the major duties and responsibilities of my position.  20. Supervisory Certification. I certify that this is an accurate statement of the major duties and responsibilities of this position and its organizational relationships, and that the position is necessary to carry out Government functions for which I am responsible. This certification is made with the  a. Typed Name and Title of Immediate Supervisor or Manager (optional)  James McBrayer, Chief, Information Systems Division  Date  Date  Date  Date  Date  Date  Date  Date  1. Classification/Job Grading Certification. I certify that this position has been classified/graded as required by Title 5, U.S. Code, in conformance with standards published by the U.S. Office of Personnel Management or, it no published standards apply directly, consistently with the most applicable by unbitshed standards.
Army Materiel Command (AMC)  b. Second Subdivision  Simulation, Training & Instrumentation Command (STRICOM)  19. Employee review - This is an accurate description of the major duties and responsibilities of my position.  20. Supervisory Certification. I certify that this is an accurate statement of the major duties and responsibilities of this position and its organizational relationships, and that the position is necessary to carry out Government functions for which I am responsible. This certification is made with the  a. Typed Name and Title of Immediate Supervisor  James McBrayer, Chief, Information Systems Division  Date  11. Classification/Job Grading Certification. I centify that this position has been classified/graded as required by Title's, U.S. Code, in conformance with standards published by the U.S. Office of Personnel Management or, in no published standards.  Information Systems Division  Signature of Employee (optional)  **Knowledge that this information is to be used for statutory purposes re appointment and payment of public funds, and that false or misleading standards of such statutes or their implementing regulations.  Information Systems Division  **Knowledge that this information is to be used for statutory purposes re appointment and payment of public funds, and that false or misleading standards of such statutes or their implementing regulations.  Information Systems Division  **Knowledge that this information is to be used for statutory purposes re appointment and payment of public funds, and that false or misleading standards and payment of subtlines or their implementing regulations.  Information Systems Division  Signature of Employee (optional)  **Knowledge that this information is to be used for statutory purposes re appointment and payment of public funds, and that false or misleading standards and payment of public funds, and that false or misleading standards of such statutes or their implementing regulations.  Information Systems Division  Signature of Employee (optional)  **
b. Second Subdivision Simulation, Training & Instrumentation Command (STRICOM)  19. Employee review - This is an accurate description of the major duties and responsibilities of my position.  20. Supervisory Certification. I certify that this is an accurate statement of the major duties and responsibilities of this position and its organizational relationships, and that the position is necessary to carry out Government functions for which I am responsibile. This certification is made with the  a. Typed Name and Title of Immediate Supervisor  James McBrayer, Chief, Information Systems Division  Signature  Date  Date  Signature  Date  Signature  Date  Signature  Date  OPM Job Family PCS for Administrative Work in the Information with the Information rechangement of published standards. Standards published by diversity, consistently Technology Group, GS-2200, May 01. Series covered by this with the most applicable published standards.
19. Employee review - This is an accurate description of the major duties and responsibilities of my position.  20. Supervisory Certification. I certify that this is an accurate statement of the major duties and responsibilities of this position and its organizational relationships, and that the position is necessary to carry out Government functions for which I am responsible. This certification is made with the a. Typed Name and Title of Immediate Supervisor  James McBrayer, Chief, Information Systems Division  Signature  Date  Date  Date  Date  21. Classification/Job Grading Certification. I certify that this position has been classified/graded as required by Title 5, U.S. Code, in conformance with standards published by the U.S. Office of Personnel Management or, if no published standards apply directly, consistently with the most applicable published standards.
19. Employee review - This is an accurate description of the major duties and responsibilities of my position.  20. Supervisory Certification. I certify that this is an accurate statement of the major duties and responsibilities of this position and its organizational relationships, and that the position is necessary to carry out Government functions for which I am responsible. This certification is made with the  a. Typed Name and Title of Immediate Supervisor or Manager (optional)  James McBrayer, Chief, Information Systems Division  Signature  Date  To Date  To Signature  Date  To Classification/Job Grading Certification. I certify that this position has been classified/graded as required by Title's, U.S. Code, in conformance with standards published by the U.S. Office of Personnel Management or, if no published standards.  Technology Group, GS-2200, May 01. Series covered by this with the most applicable published standards.  Technology Group, GS-2200, May 01. Series covered by this with the most applicable published standards.  Standard Information is to be used for statutory purposes reappointment and payment of public funds, and that lalse or misleading standards that lalse or misleading standards appointment and payment of public funds, and that lalse or misleading standards appointment and payment of public funds, and that lalse or misleading standards appointment and payment of public funds, and that lalse or misleading standards appointment and payment of public funds, and that lalse or misleading standards appointment and payment of public funds, and that lalse or misleading standards appointment and payment of public funds, and that lalse or misleading standards appointment and payment of public funds, and that lalse or misleading standards appointment and payment of public funds, and that lalse or misleading standards appointment and payment of public funds, and that lalse or misleading standards appointment and payment of public funds, and that lalse or misleading standards appointment and paymen
major duties and responsibilities of this position and its organizational relationships, and that the position is necessary to carry out Government functions for which I am responsible. This certification is made with the  a. Typed Name and Title of Immediate Supervisor  James McBrayer, Chief, Information Systems Division  Signature  Date  Date  Signature  Date  21 Classification/Job Grading Certification. I centify that this position has been classified/graded as required by Title 5, U.S. Code, in conformance with standards published by the U.S. Office of Personnel Management or, if no published standards apply directly, consistently Technology Group, GS-2200, May 01. Series covered by this with the most applicable published standards.
James McBrayer, Chief, Information Systems Division  Signature  Date  TOECO  21. Classification/Job Grading Certification. I contity that this position has been 22. Position Classification Standards Used in Classifying/Grading Position classified/graded as required by Title's, U.S. Code, in conformance with standards published by the U.S. Office of Personnel Management or, if no published standards apply directly, consistently Technology Group, GS-2200, May 01. Series covered by this with the most applicable published standards.  Standard: Information Technology Management CS 2210.  Standard: Information Technology Management CS 2210.
21. Classification/Job Grading Certification. I centify that this position has been 22. Position Classification Standards Used in Classifying/Grading Position classified/graded as required by Tilly 5, U.S. Code, in conformance with standards published by OPM Job Family PCS for Administrative Work in the Informat the U.S. Office of Personnel Management or, if no published standards apply directly, consistently Technology Group, GS-2200, May 01. Series covered by this with the most applicable published standards.  Standard: Information Technology Management GS 2210
21 Classification/Job Grading Certification. I certify that this position has been 22 Position Classification Standards Used in Classifying/Grading Position classified/graded as required by Title's, U.S. Code, in conformance with standards published by the U.S. Office of Personnel Management or, in opublished standards apply directly, consistently Technology Group, GS-2200, May 01. Series covered by this with the most applicable published standards.
Typed Name and Time of Ornical Taxang Action
James L. Laughlin, Colonel, GS, Chief of Staff  Information for Employees. The standards, and information on their applica available in the personnel office. The classification of the position may be revie
Signature  Date  corrected by the agency or the U.S. Office of Personnel Management. Inform classification by grading appeals, and complaints on exemption from FLSA, is a from the personnel office or the U.S. Office of Personnel Management.
23. Pgsition Review Initials Date Initials D
a. Employee (optional)
b. Supervisor
c. Classifier
24. Remarks Position is at the full performance level. BUS: 7777

#### INTRODUCTION

This position is located in the office of the Chief of Staff. Information Systems Division (CSI) within the Simulation, Training and Instrumentation Command (STRICOM), a major subordinate command of Army Materiel Command (AMC). The mission of STRICOM is to provide centralized management and direction for all research, development, acquisition and fielding of army training devices: simulations and simulators; major test instrumentation; targets and threat simulators; and distributed interactive simulation. The mission includes cradle-to-grave life cycle acquisition with each phase of the acquisition process. CSIM provides information technology products and services that are linked to STRICOM's business goals and objectives. CSIM formulates command policy for automated information needs of STRICOM by ensuring that all of the data used to track training device acquisition milestones, logistics support for training devices, and contract and financial data, is maintained in a common data base; and develops strategies for managing office automation initiatives to continuously enhance productivity within the Command.

The purpose of this position is to serve in matters pertaining to customer requirement analysis and managing the design, development, and implementation of computer systems. Particular emphasis lies in areas of planning, software integration, data warehousing, enterprise resource planning, business process reengineering and automation techniques.

#### MAJOR DUTIES

1. Serves as consultant, expert, and advisor in the application of state-of-the-art computer database methodologies to solve problems in the areas of Office Automation, Automated Information Systems, Data Base Design and Integration, Communications and Client Server applications. Advises management on the advantages/impacts of incorporating the new technology into the current hardware/software/communications architecture. Analyses of potential applications include qualitative and quantitative analyses in the form of a formal business case addressing factors such as return on investment (ROI) and break-even points. Prepares hardware and software specifications for work to be contracted, sets test requirements and validation procedures to measure quality and reliability.

25%

2. Provides advice and guidance to ensure emerging technological capabilities integrate into the existing architecture base and satisfies functional end user requirements. Markets recommendations of technological advancements having a major impact on current and planned application of Information Technology (IT) resources. Maintains a broad state-of-the-art technical knowledge in these areas. Provides research and

evaluation of state-of-the-art technological areas related to the engineering of application software systems. Recommends policy and procedural changes through the STRICOM Engineering Process Group to enhance/improve Division and Command productivity. Maintains currency within field of expertise by routine review and study of appropriate trade journals, text books, seminars, courses, etc.

25%

3. Performs IT project management functions within the Information Systems Division. Serves as senior/lead project manager for the analysis, evaluation, development and implementation of computer-based systems used for managing the Command's varied office automation requirements. Works as an Integrated Process Team (IPT) Lead. Responsibilities include planning, organizing, managing tasks and resources to accomplish implementations of IT capabilities with consideration to constraints such as time, schedule and performance. Achieves specific objectives within deadlines, tracks project requirements and generates project schedules which outline required resources. Monitors and evaluates contractor progress. Projects are complex and usually require innovative techniques in order to affect their solution. The major goal is to enhance and improve productivity in the office.

20%

4. Participates in the planning of new technology through the development of the annual IT budget to support technology research and program requirements. Updates the Management Information Systems (MIS) Board on Information Management Systems Projects, schedules, purchases and budget. Participates actively in the Overarching Integrated Project Team (OIPT) to introduce new customer requirements for technology. Provides weekly status reports on projects to supervisor.

15%

5. Participates in the Capability Maturity Model (CMM) process through the Engineering Process Group providing recommendations within the Division for improvement in the business practices used within software development life cycle. Proposes new policy and standard operating procedures to the Quality Management Board.

15%

Performs other duties as assigned.

## FACTOR 1 - KNOWLEDGE REQUIRED - Level 1-8 - 1550 Points

Expert knowledge of design and development stages of software/hardware advanced technology products to formulate policies and strategies required to integrate new technology into the current hardware, software and communications architecture

supporting business processes directly related to training and simulation technology programs.

Expert knowledge of STRICOM business processes and software applications to recognize opportunities for and to manage introduction of new technologies to those processes.

Thorough knowledge of contractual arrangements involving information technology (IT) to accomplish implementation projects using contracted IT resources.

A high degree of knowledge of data warehousing, enterprise resource planning and system development life cycle concepts to provide expert advice to managers and executives throughout STRICOM and guidance to IT contractors.

A high degree of knowledge of software management techniques to advise on horizontal integration of technology systems for related training and simulation programs.

Knowledge of business process engineering concepts and methods sufficient to lead/conduct studies designed to identify potential improvements in the way information technology is applied to key business functions:

A high degree of skill in program management.

A high degree of skill in planning, implementing and evaluating a wide variety of technology programs that support the objectives of training and simulation programs.

A high degree of skill in leadership of integrated product teams (IPTs).

A high degree of skill in problem identification and analysis techniques/reasoning and in the assessment of functional requirements directly related to support of training and simulation programs to generate an annual budget.

# FACTOR 2 - SUPERVISORY CONTROLS - Level 2-4 - 450 Points

Within a framework of priorities, funding and overall project objectives (e.g., cost reduction, improved effectiveness and efficiency, better workload distribution, or implementation of new work methods), the employee and supervisor develop mutually acceptable objectives which typically include identification of the work to be done, the scope of the projects, and deadlines for their completion. Incumbent plans and carries out assignments independently, analyzing requirements, interprets policies/procedures, and develops solutions in accordance with established mission objectives. Employee integrates and coordinates the work of others and resolves any conflicts that arise. The employee keeps management informed on the progress of

projects, potential controversial matters or far-reaching implications. Completed work is reviewed from overall standpoint in terms of feasibility, compatibility with other work or effectiveness in meeting requirements or achieving expected results.

#### FACTOR 3 - GUIDELINES - Level 3-4 - 450 Points

Guidelines include Army regulations, federal laws, policy statements, procedures, practices and other material governing information systems administration and management of functions, organizations and employees as well as STRICOM mission and function statements. Often these guidelines do not apply specifically to particular complex and technically difficult management situations, thus requiring use of a high degree of judgment and creativity of selecting, interpreting and adapting guides. This lack of specificity requires the incumbent to develop relevant data for subjects studied. The employee uses initiative in researching state-of-the-art technologies to develop improved methods to satisfy particular requirements. The employee demonstrates resourcefulness in assigned projects by formulating new design concepts and integrating the work of others, as the project/program leader. The employee is recognized throughout STRICOM as an expert in a software specialty area. The employee applies judgment in evaluating the significance of new technological advances and advises management on the advantages/impacts of incorporating the new technology into the current hardware/software/communications architecture.

### FACTOR 4 - COMPLEXITY - Level 4-5 - 325 Points

Assignments consist of information technology integration projects characterized by the need for significant departures from established practices. They typically involve significant depth of technical analysis of user requirements and applicable system/communication software and computer equipment, including the need to integrate the various components of the user's information architecture into an existing multi-million-dollar infrastructure with little or no impact on system performance.

Typical assignments require developing detailed plans, goals, and objectives for the implementation and administration of the projects, and/or developing criteria for evaluating the effectiveness of the proposed projects.

Decisions about how to proceed in planning, organizing and conducting studies are complicated by conflicting program goals and objectives which may derive from trade-offs in cost and productivity and/or variations in the demand for program services.

Options, recommendations, and conclusions developed by the employee take into account and give appropriate weight to initial

and continuing operating costs; disruption due to system conversion; anticipated increases in efficiency and other variables which affect long-range program performance.

## FACTOR 5 - SCOPE AND EFFECT - Level 5-5 - 325 Points

Projects and assignments require coordination and integration of project efforts or studies, resolving critical problems in STRICOM-wide systems or development of new approaches or techniques for use by others. Employee serves as a technical expert in a specialty area or as a project coordinator and integrator in carrying out unprecedented one-of-a-kind efforts. Work significantly affects the work of other experts in CISM and throughout STRICOM.

# FACTOR 6 - PERSONAL CONTACTS & FACTOR 7 - PURPOSE OF CONTACTS - Level 3-c - 180 Points

Contact includes STRICOM Commander, Deputy to Commander, Directors, Project Managers, management analysts, budget analysts, program/project managers and other STRICOM managers. Contacts also are maintained with MACOMs, other DoD activities, contractors and professional groups in the public and private sectors. Within STRICOM independently presents controversial and critical observations, findings and recommendations (for substantial changes in customary work operations) in dealings with line managers and supervisors within the organization. Purpose of contact is to influence others to utilize particular technical methods or procedures, or to persuade others to cooperate in meeting objectives when there are problems in securing cooperation. Continual liaison with industry trading partners and others outside STRICOM required to exchange information and implement revised business practices.

### FACTOR 8 - PHYSICAL DEMANDS - Level 8-1 - 5 Points

The work is sedentary. Some work may require walking and standing in conjunction with travel and to attendance at meetings and conferences away from the work site. Some employees may carry light items such as papers, books, or small parts, or drive a motor vehicle. The work does not require any special physical effort.

## FACTOR 9 - WORK ENVIRONMENT - Level 9-1 - 5 Points

The work area is adequately lighted, heated, and ventilated. The work environment involves everyday risks or discomforts that require normal safety precautions.

NON-CHITICAL	ALJUININ	PUSITION	VANCE VILLARIA EVIL.	TODDI		
		I COLLIOIA	WINCHIDING	ILIPIE	12491	

"The employee must meet DoD 5000.52-M requirements applicable to the duties of the position."